The meeting of the Shield T3, LLC Board of Managers was called to order at 11:02 a.m.

Present and participating in the meeting were:

**Board of Managers**
- Donald J. Edwards
- Andreas Cangellaris
- William C. Jackson
- Susan A. Martinis
- Dea Meyer
- Michael T. Tokarz
- Joseph “Jay” Walsh
- Byron Foster

**Absent**
- Ricardo “Ric” Estrada
- Wayne Giles

**UI Attendees**
- President Timothy Killeen
- Michael Bass
- Annabelle Clarke
- Robert Jones
- Marcia Lampela
- Eva Lozano
- Scott Rice

**Other**
- Melissa Harris

**Opening Remarks**

Mr. Edwards welcomed everyone and briefly reviewed the procedures for the meeting.

**Action Item: Review and Approval of 11/19/2020 Minutes**

Mr. Edwards identified the first item on the agenda as the Review and Approval of 11/19/2020 Minutes. A roll call vote unanimously approved the minutes.

**Executive Session**
At 11:04 a.m., Mr. Edwards asked for a motion for an executive session to discuss security procedures, safety and the use of personnel and equipment to respond to potential danger to the safety of employees, students, staff, the public; as well as the appointment, employment, compensation of specific employees of the Board of Managers. On motion of Dr. Martinis, seconded by Mr. Tokarz, the motion was unanimously approved.

Present and participating in the executive session were:

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<tr>
<th>Board of Managers</th>
<th>Absent</th>
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<tbody>
<tr>
<td>Donald J. Edwards</td>
<td>Ricardo “Ric” Estrada</td>
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<td>Andreas Cangellaris</td>
<td>Wayne Giles</td>
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<td>Dea Meyer</td>
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<td>Steven Miller</td>
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<td>Michael T. Tokarz</td>
<td>Robert Jones</td>
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<td>Joseph “Jay” Walsh</td>
<td>Marcia Lampela</td>
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<td>Shield T3</td>
<td>Eva Lozano</td>
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<td>Byron Foster</td>
<td>Scott Rice</td>
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<td>Other</td>
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<td>Melissa Harris</td>
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At 11:06 a.m., Mr. Edwards called the Executive Session to order.

**Return to Open Session**

The open session resumed at 11:55 a.m.

**Information Item: Report from the Principal Officer**

Mr. Jackson reported that evaluations by corporations and universities continue to be very positive and present more opportunities to commercialize the ecosystem. Mr.
Jackson noted that the Shield saliva test detection capability outperforms antigen tests.
And when compared to other saliva tests, the Shield test compares very well on cost
and/or detection capability. Bloom Energy and University of Wisconsin rollouts have
been announced and more announcements will occur in the near future.

**Action Item: Appointment of Officers**

Mr. Edwards noted that the next item on the agenda was Appointment of Officers
and asked Mr. Jackson to introduce and lead the item. Mr. Jackson shared that CEO Mr.
Winkler was leaving to join a publicly-traded company and that Mr. Foster has been
identified as his replacement. A roll call vote unanimously approved the motion.

**Old Business**

Mr. Edwards asked if there was any old business, and there was none.

**New Business**

Mr. Edwards asked if there was any new business, and there was none.

**Adjourn**

On motion of Dr. Cangellaris, seconded by Mr. Tokarz, the meeting adjourned at
12:00 p.m.